

LRC Research Training

Contract Drafting Fall 2020

David Isom Faculty Services Librarian (619) 260-4759 disom@sandiego.edu



Your client—a local cleaning company—is planning to offer on-demand disinfecting services via a new mobile app. To that end, they've identified a software developer they'd like to hire as an independent contractor to write the program. You've been asked to draft the terms of this agreement.

You've never written such a contract before and don't know how to get started.

Where should you begin?





- You are asked to draft a brand new contract or clause
- You have never written a contract like the one you have been asked to draft
- You might be tempted:

	Go	ogle	
independent	contractor agr	eement	
	Google Search	I'm Feeling Lucky	

You get what you pay for



Issues to think about

- Author/creator
- Age of materials
- Contract style/clauses
- Content
- Industry
- Guidance/analysis

Fee-based sources of forms/sample contracts and guidance

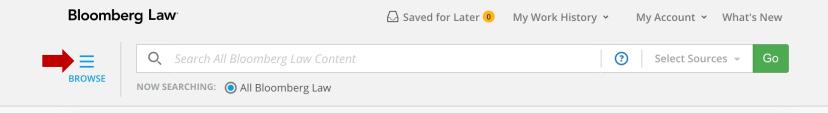
- Bloomberg Law (forms & analysis)
- Lexis Practical Guidance (forms & analysis)
- Thomson Reuters (Westlaw) Practical Law (forms & analysis)
- CEB Pro (CA-specific; forms & analysis)
- Other fee-based legal websites (often include forms only)

Quality free sources

- State websites have free forms (but no analysis)
- Print books at the LRC (and other law libraries) have forms and analysis



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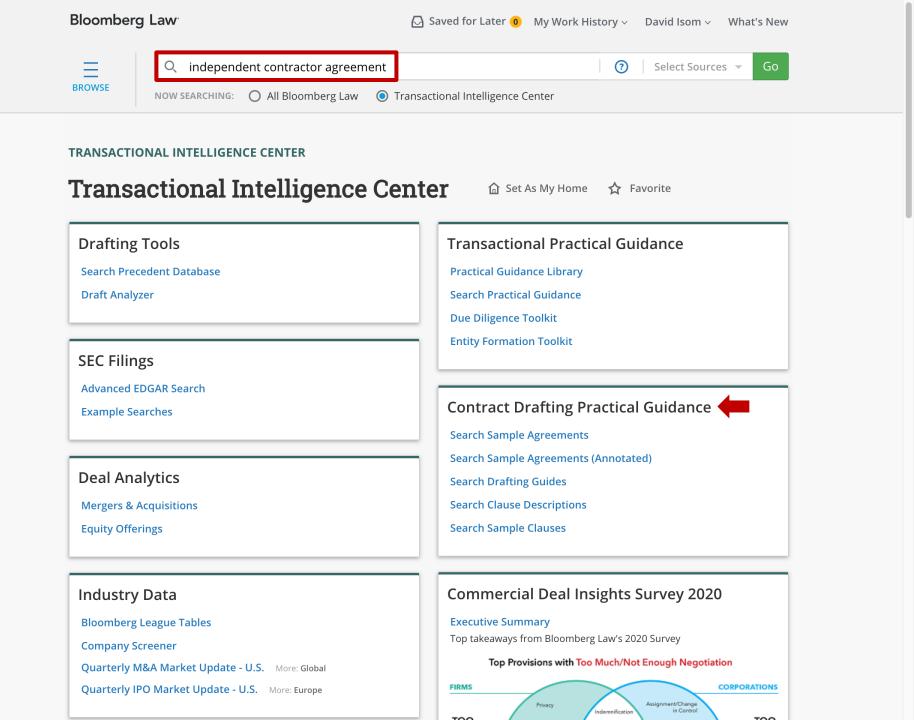
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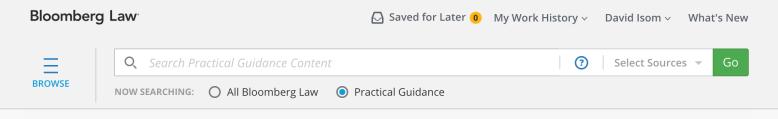
Bloomberg Law⁻

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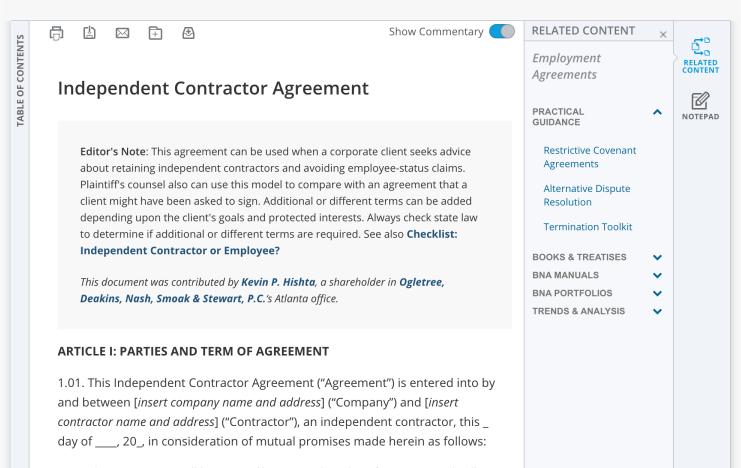
Top Provisions with Too Much/Not Enough Negotiation



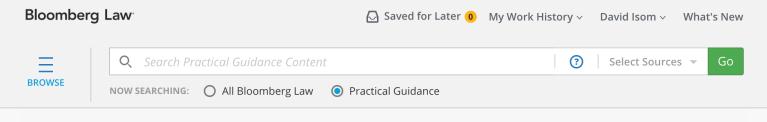


PRACTICAL GUIDANCE

Practical Guidance A Favorite Employment, Sample Agreement - Independent Contractor Agreement



1.02. This Agreement will become effective on the _day of _____, 20_, and will continue until [*insert specific date* or " *such time as the project for which Contractor*



PRACTICAL GUIDANCE

TABLE OF CONTENTS

Practical Guidance A Favorite Employment, Checklist - Drafting Independent Contractor Agreements

同 凸 Ð Ð Show Commentary \square **Drafting Independent Contractor Agreements** Editor's Note: Contractual provisions included in an independent contractor agreement are highly fact sensitive and ultimately depend on the nature of the services being provided. A specific kind of clause for one type of service may be a strong indication of employment status, while in another it may not necessarily compromise independent contractor status. Corporate counsel can utilize this checklist to determine how courts and administrative agencies have or may review certain clauses in independent contractor agreements. This checklist isn't intended to comply with the laws of any specific jurisdiction, but rather give a broader perspective on how certain contractual clauses would likely affect the defensibility of independent contractor status. In all cases, there is no single factor that is dispositive and the entire agreement, as a whole, along with the actual control exercised by the hiring entity, is reviewed in the analysis. Contributed by John Ho, of Cozen O'Connor.

Variations in Factors by Jurisdiction

□ Jurisdictions often use different tests when determining independent contractor status, which further complicates the issue. It is critical that counsel examine the specific jurisdiction's laws to determine the specific factors and

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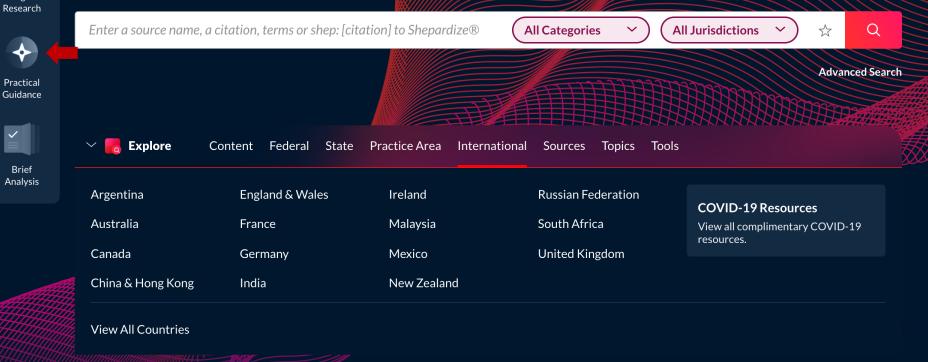


LEXIS PRACTICAL GUIDANCE





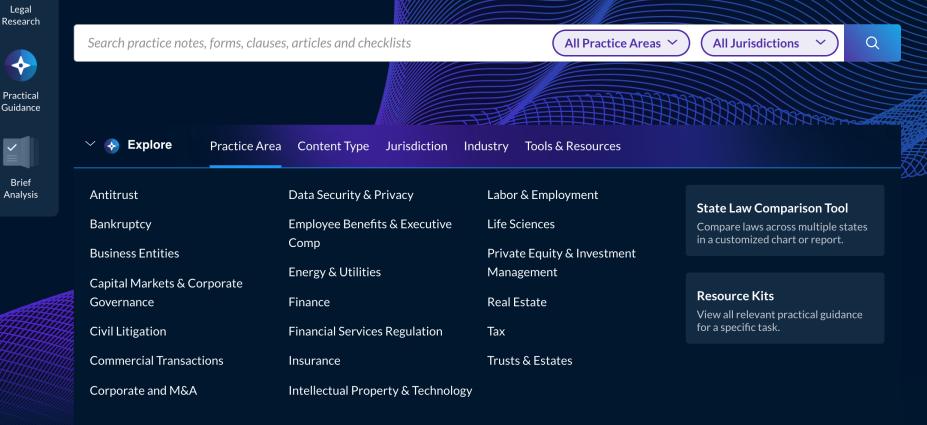
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What task would you like to accomplish today?





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What task would you like to accomplish today?



Practical Guidance

Brief Analysis

hdependent contractor	agreement	All Practic	ce Areas 🗡 All Jurisdictions 💙 Q
Y 🔶 Explore Prad	ctice Area Content Type	e Jurisdiction Industry Tools & Resource	s
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View all relevant practical guidance for a specific task.

in a customized chart or report.



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Help

Select Category Practice N 1,002 ~	Results	for: independent contractor agreement 🧷 :
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Category ~	 Independent Contractor Resource Kit Alabama; Alaska; Arizona; Arkansas; California; Colorado; Connecticut; Delaware; Dist. of Colu Michigan; Minnesota; Mississippi, Missouri; Montana; Nebraska; Nevada; New Hampshire; New Mexico; New York; North Carolina; North Dakota; Ohio: Oklahoma; Oregon; Pennsylvania; Rho Carolina; South Dakota; Tennessee; Texas; Utah; Vermont; Virginia; Washington; West Virginia; Wyoming Practice Notes Independent Contractor Tests and Risks of Worker Misclassification Practice Note Independent Contractor and Employee Classification: Special Tax Issues Practice Note Independent Contractor and Employee Classification: Special Tax Issues Practice Note Independent Contractor practice notes provide practical guidance for all 50 states, as well well as the District of Columbia, regarding various issues relevant to independent contractor Tests to non-jurisdictional and state-specific practical guidance on Independent Contractor The Olowing non-jurisdictional practical guidance documents primary issues employers face regarding independent contractors, including the tests used whether a worker is properly classified as an Independent Contractor Agreements: Major Negotiation, Drafting, and Legal Issues 	Independent Contractor Resource Kit
Jurisdiction \checkmark		Alabama; Alaska; Arizona; Arkansas; California; Colorado; Connecticut; Delaware; Dist. of Columbia; Florida; Georgia; Hawaii; Idaho; Illinois; Indiana; Iowa; Kansas; Kentucky; Louisiana; Maine; Maryland; Massachusetts; Michigan; Minnesota; Mississippi; Missouri; Montana; Nebraska; Nevada; New Hampshire; New Jersey; New Mexico: New York: North Carolina; Noth Dakota; Ohio; Oklaboma; Oragon; Bonpsykoraja; Phode Jeland; Sauth
Practice Area & Topics 🛛 🗸	Carolina; South Dakota; Tennessee; Texas; Utah; Vermont; Virginia; Washington; West Virginia; Wisconsin; Wyoming Practice Notes Independent Contractor Tests and Risks of Worker Misclassification Practice Note Independent Contractor Classification Audits and Reclassifying Employees and Independent Contractors Practice Note Independent Contractor and Employee Classification: Special Tax Issues Practice Note Independent Contractor Classification: Training Presentation Independent Contractors State Law Content Independent Contractor State Practice Notes The following Independent Contractor practice notes provide practical guidance for all 50 states, as well	
		 Independent Contractor and Employee Classification: Special Tax Issues Practice Note Independent Contractor Classification: Training Presentation Independent Contractors State Law Content Independent Contractor State Practice Notes The following Independent Contractor practice notes provide practical guidance for all 50 states, as well well as the District of Columbia, regarding various issues relevant to independent contractors, including: • Tests used to determine whether a worker is an independent contractor or employee resource kit provides links to non-jurisdictional and state-specific practical guidance on independent contractors. It includes Lexis Practice Advisor practice notes, annotated forms, and checklists. Independent Contractor General Guidance The following non-jurisdictional practical guidance documents address the primary issues employers face regarding independent contractors, including the tests used to determine
	2	Independent Contractor Agreements: Major Negotiation, Drafting, and Legal Issues Non-jurisdictional Practice Notes LLP This practice note will help you determine the legitimacy of independent contractor status for the worker at issue and assist you in drafting and negotiating a defensible independent contractor agreement.

independent contractor status and provide a practical framework for the parties' relationship. Consider ...

.... key issues we address below to draft and negotiate an effective independent contractor agreement:....

Independent Contractor Agreements: Major Negotiation, Drafting, and Legal Issues This practice note will



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Select Category Forms, Cl 1,490 ~		Re	sults f	for: independent contractor agreement 🧳 :	
Search Within Results	\sim	FILTERS			ort by: Relevance ~
Category	\sim	#	1	Independent Contractor Status Questionnaire (FLSA)	
Jurisdiction	\sim			U.S. Federal	
Practice Area & Topics	~			Independent Contractor Status Questionnaire (FLSA) This form is an independent contract questionnaire that provides guidance for assessing whether a worker is an independent cont employee under the federal Fair Labor Standards Act (FLSA). This	
Smart Forms	~			"yes" or "no" and then tally the respective employee (EE) and independent contractor (IC) each factor based on those answers. A preponderance of either EE or IC indicators for a factor	
				<u>factor supports the indicated status</u> that guarantees that a court will consider a particular worker an independent contractor .Fe on evaluating workers' status and the risks of misclassifying employees as independent cont	ractors, see

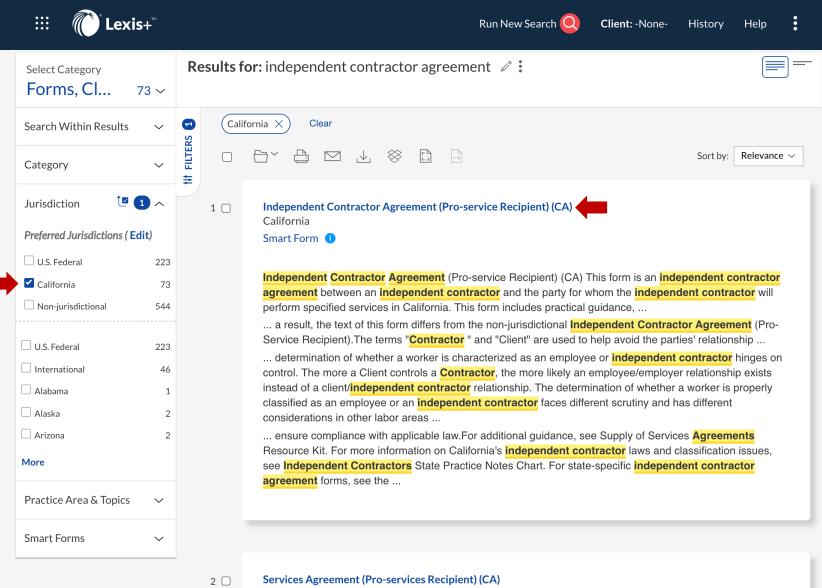
Independent Contractor Tests and Risks of Worker Misclassification, Independent Contractor Classification Audits and Reclassifying Employees and Independent Contractors, and Independent Contractor Red Flag Checklist. For information on how to establish and maintain independent contractor status for workers, see Independent Contractor Agreements: Major Negotiation, Drafting, and Legal Issues, Independent Contractor Agreements: Major Negotiation, Drafting, and Legal Issues, ...

Independent Contractor Agreement (Pro-service Recipient) (CO) Colorado

Independent Contractor Agreement (Pro-service Recipient) (CO) This form is an independent contractor agreement between an independent contractor and the party for whom the independent contractor will perform specified services in Colorado. This form contains practical guidance, ...

... a result, the text of this form differs from the non-jurisdictional **Independent Contractor Agreement** (Proservice Recipient). The terms "**Contractor** " and "Client" are used to help avoid the parties' relationship determination of whether a worker is characterized as an employee or **independent contractor** hinges on control. The more a client controls a **contractor**, the more likely an employee/employer relationship will be found to exist instead of a client/**independent contractor** relationship. The determination of whether a worker is properly classified as an employee or an **independent contractor** faces different scrutiny and has different contractor.

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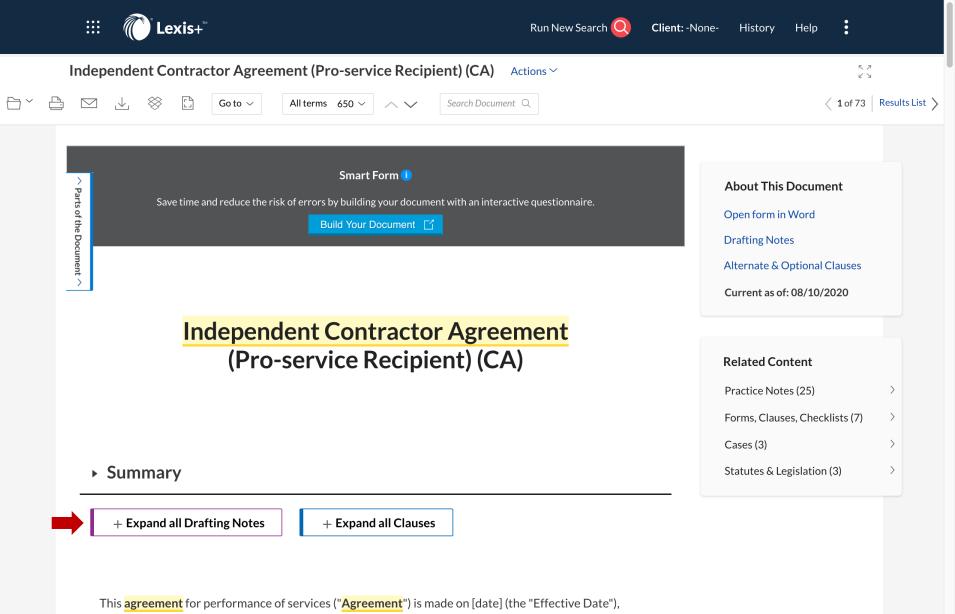


- California

Smart Form 1

... Service Provider and its employees, personnel, and permitted contractors performing any Services on behalf of Customer under this Agreement are independent contractors and not employees of Customer. Service Provider is not an agent ...

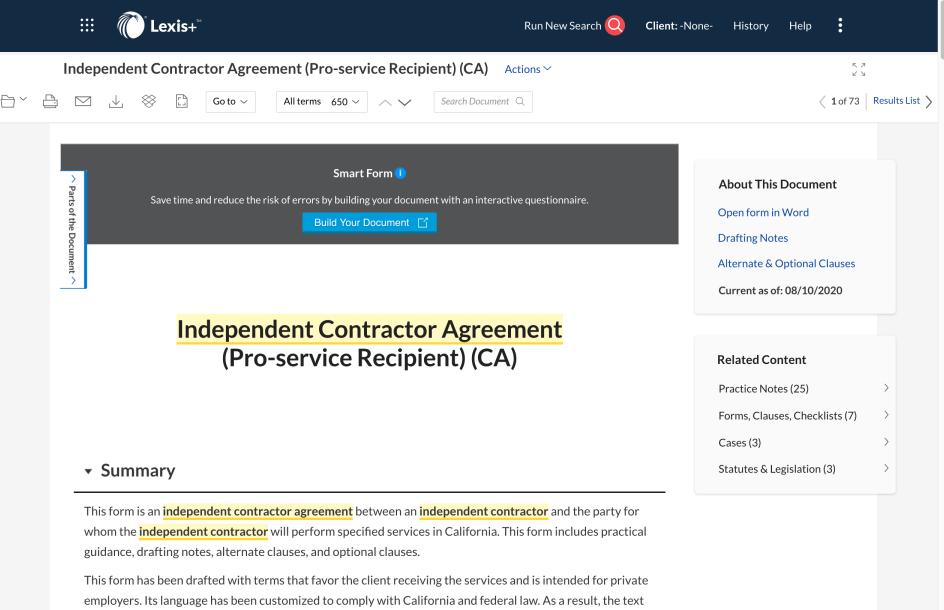
... no right or authority to make any contract, sale or other agreement in the name of or for the account of the Customer...



between [name of person or firm engaging independent contractor's services] ("Client"), with a

principal place of business at [address], and [name of <mark>independent contractor</mark>] ("<mark>Contractor</mark>"), an

independent contractor, with a principal place of business at [address].

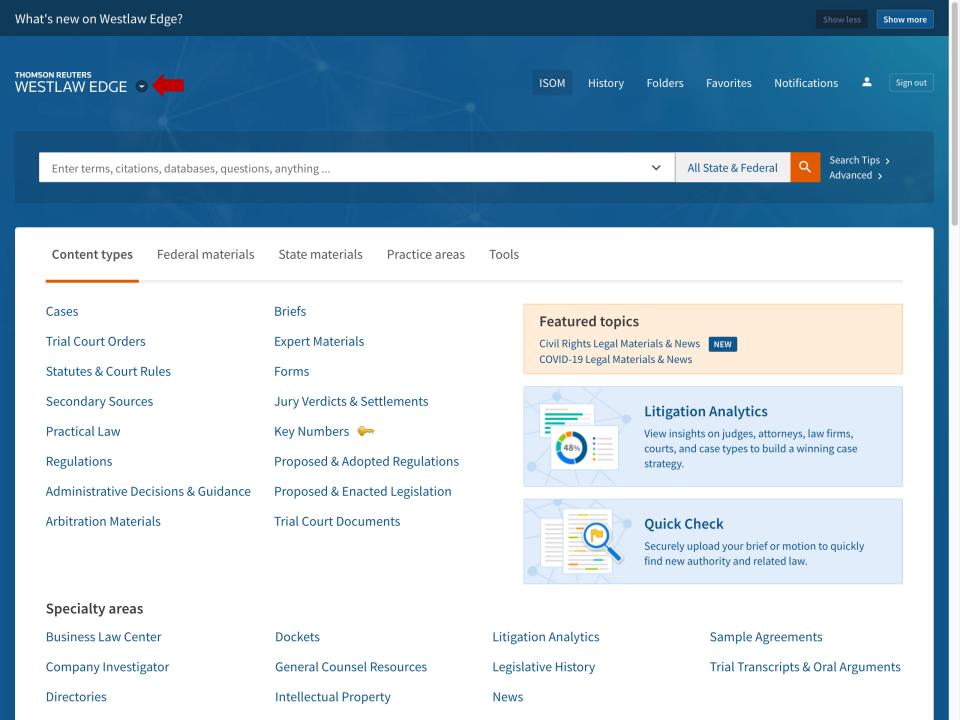


of this form differs from the non-jurisdictional Independent Contractor Agreement (Pro-Service Recipient).

The terms "**Contractor**" and "Client" are used to help avoid the parties' relationship being characterized as an employee/employer relationship. Note, however, that the key determination of whether a worker is characterized as an employee or **independent contractor** hinges on control. The more a Client controls a



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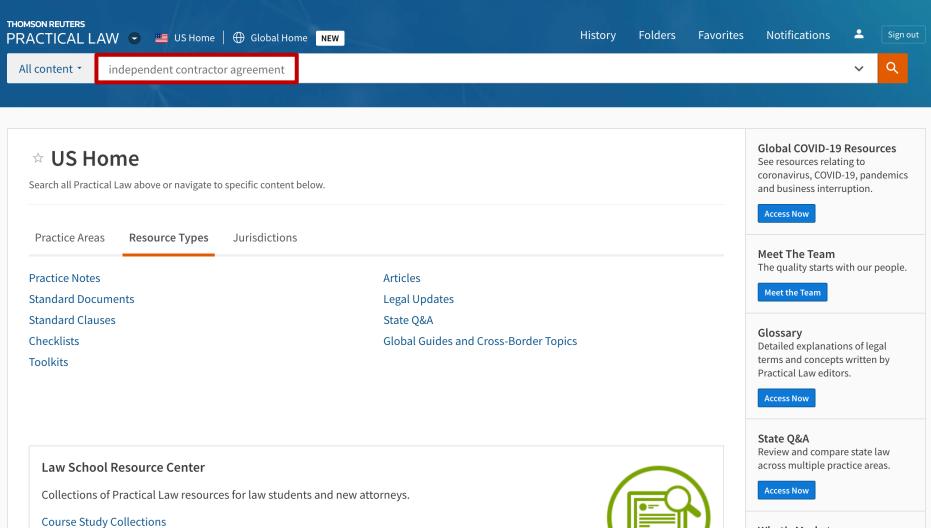
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		A California-compliant indepe	ndent contractor agreement betwe	en an indepei	ndent contrac	tor (a self-employ	ed indiv	vidual)

This Standard Document has integrated notes with important explanations and drafting tips.

and a client company for consulting or other services. This Standard Document is drafted in favor of the client company.

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All content *

independent contractor agreement

← < All Terms ▼ >

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A California-compliant <mark>independent</mark> contractor agreement between o	n <mark>independent</mark> contractor (a self-	ē	Print
employed individual) and a client company for consulting or other ser		Ŧ	Download
in favor of the client company. This Standard Document has integrated	I notes with important explanations and	Ŵ	Open in Word
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Start drafting			
Note: Read This Before Using Docume	t		
[INDEPENDENT CONTRACTOR NAME]			
[ADDRESS LINE 1]			
[ADDRESS LINE 2]			
[]			

This latter agreement (this "Agreement") sats forth the terms and conditions whereby you agree to provide

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independent contractor agreement

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← < All Terms ▼ >

Independent Contractor/Consultant Agreement (Pro-Client) (CA) California

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Practical Law Automated Document Powered by Contract Express

Create a first draft of this document by answering a series of questions written by Practical Law editors. Included in your Practical Law subscription.

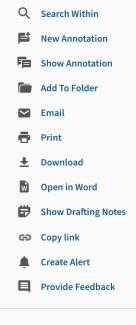
Start drafting

Read This Before Using Document

This **independent contractor** or consultant **agreement** is a short-form letter **agreement** between an individual **independent contractor** and a client (assumed to be a corporate entity in this document) for consulting or other services. It is drafted in an informal letter format and may be appropriate for a short-term engagement or specific project.

This Standard Document assumes that the service provider is properly classified as an **independent contractor** and is not an employee of the client company. Companies must be aware of A.B. 5, effective January 1, 2020, which requires compliance with the onerous "ABC" test for most **independent contractor** relationships to be valid (see Drafting Note, A.B. 5 Codifies and Extends Dynamex's ABC Test and Practice Note, Legal Tests for **Independent Contractor** Classification Under California Law). This Standard Document also assumes that the **independent contractor** is not a labor **contractor** providing workers to the client employer to perform labor that is within the usual course of the client employer's business, which would subject the labor **contractor** and client employer to the requirements of Section 2810.3 of the California Labor Code (for more information, see Legal Update, California Law to Make Companies Liable for Employment Violations of **Independent** Labor **Contractors**).

This Standard Document is intended for the engagement of an individual **independent contractor**. The individual may have organized their business as a sole proprietorship or **limited liability company** (LLC), for example, and may have hired or engaged employees or **contractors** to assist in providing services, but they are treated as an individual for purposes of this **agreement**. For a professional services **agreement** between two business entities, see Standard Document. Professional Services **Agreement**.



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< 🔚 All Terms 🔻 💙

Independent Contractor/Consultant Agreement (Pro-Client) (CA) California

[INDEPENDENT CONTRACTOR NAME]

[ADDRESS LINE 1] [ADDRESS LINE 2] [DATE]

Dear [INDEPENDENT CONTRACTOR NAME],

This letter **agreement** (this "**Agreement**") sets forth the terms and conditions whereby you agree to provide certain services (as described in Schedule 1) to [CLIENT COMPANY NAME], with offices located at [ADDRESS], a [STATE OF ORGANIZATION] [ENTITY TYPE] (the "**Company**").

1. <u>Services</u>.

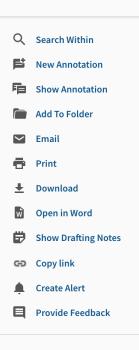
1.1 The Company engages you, and you accept such engagement, as an **independent contractor** to provide certain services to the Company on the terms and conditions set forth in this Agreement.

1.2 You shall provide to the Company the services listed on Schedule 1 (the "Services").

1.3 The Company shall not control or direct the manner or means by which you [or your employees or **contractors**]perform the Services[, including but not limited to, the time and place you perform the Services]. [The Services performed are outside the usual course of the Company's business.] [You are customarily engaged in an independently established trade, occupation, or business of the same nature as the Services performed.]

1.4 Unless otherwise stated on Schedule 1, you shall furnish, at your own expense, the materials, equipment, supplies, and other resources necessary to perform the Services. [The Company shall provide you with access to its premises, materials, information, and systems to the extent necessary for the performance of the Services.]

1.5 You shall comply with all [third-party access] rules and procedures communicated to you in writing by the Company, including those related to safety, security, and confidentiality.



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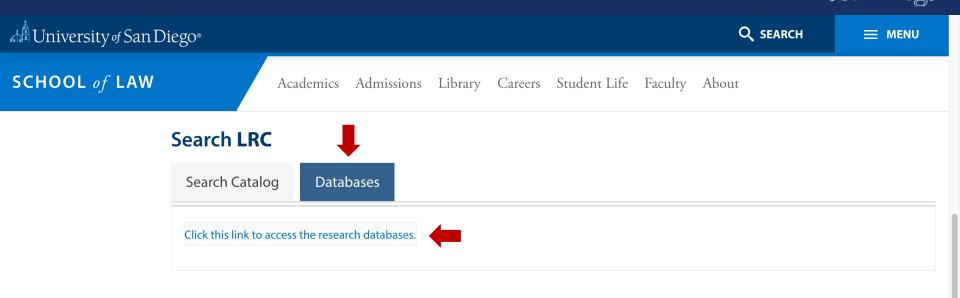
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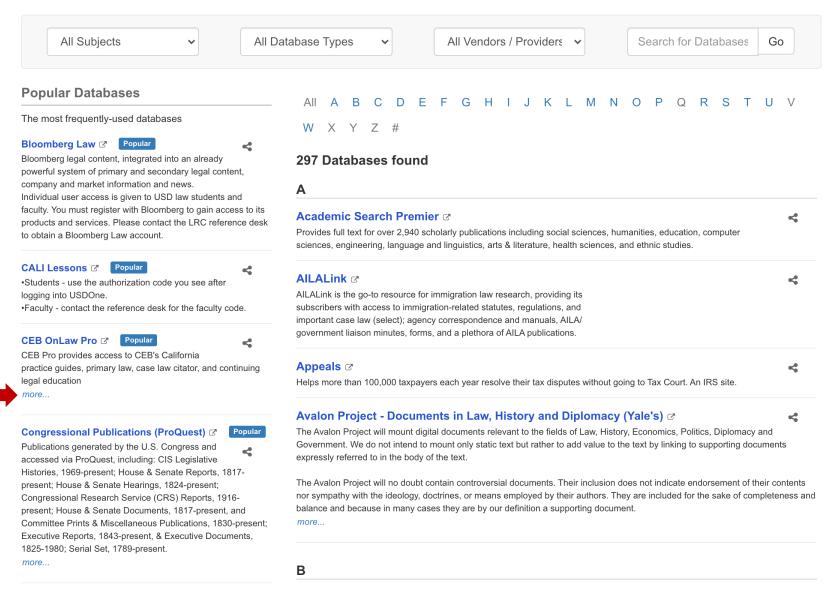
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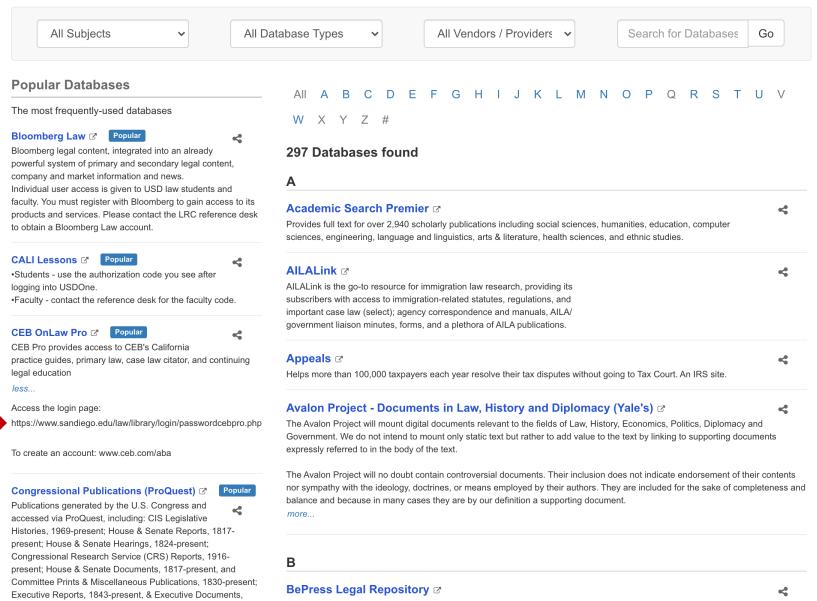
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Correcting a Mistake in a Trust

As estate and trust practitioners, we're used to dealing with

procedures and rules. Between the Tax Code, the Probate

Code, Rules of Court, and local court rules, one might

administration, there's a specified rule for everything.

believe that when it comes to estate planning and

Transfer Deed

Perhaps this is why...

Bruce A. Last August 24, 2020



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ALL...

San Quentin Inmate Has Standing to Bring Gender-Based Challenge to Prisoner Property Regulation, Ninth Circuit Holds

Katherine Proctor August 21, 2020

The Ninth Circuit held Friday that a San Quentin inmate has standing to pursue a claim that prison officials discriminated against him based on his male gender by prohibiting him from purchasing prison vendor products available only to female inmates. The three-judge panel also held that intermediate...

Federal Courts Must Apply Federal Common Law Principles to Restitution Claims Under California UCL and CLRA, Ninth Circuit Holds

Katherine Proctor August 20, 2020

Relying on 82-year-old case law, the Ninth Circuit held in an amended opinion Thursday that federal courts must apply equitable principles derived from federal common law to claims for equitable restitution under California's Unfair Competition Law (UCL) and Consumer Legal Remedies Act (CLRA). The...

First District Stays Injunction Requiring Uber and Lyft to Classify Drivers As Employ

Katherine Proctor August 20, 2020

Can a Drunk Person Enter Into a Contract?

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Julie Brook August 21, 2020

People who are intoxicated often make bad decisions, including signing contracts they may regret when the hangover kicks in. Can they simply claim intoxication and get out of the deal? The short answer: maybe. One of the four essential elements to the existence of a contract is the capacity of all parties...

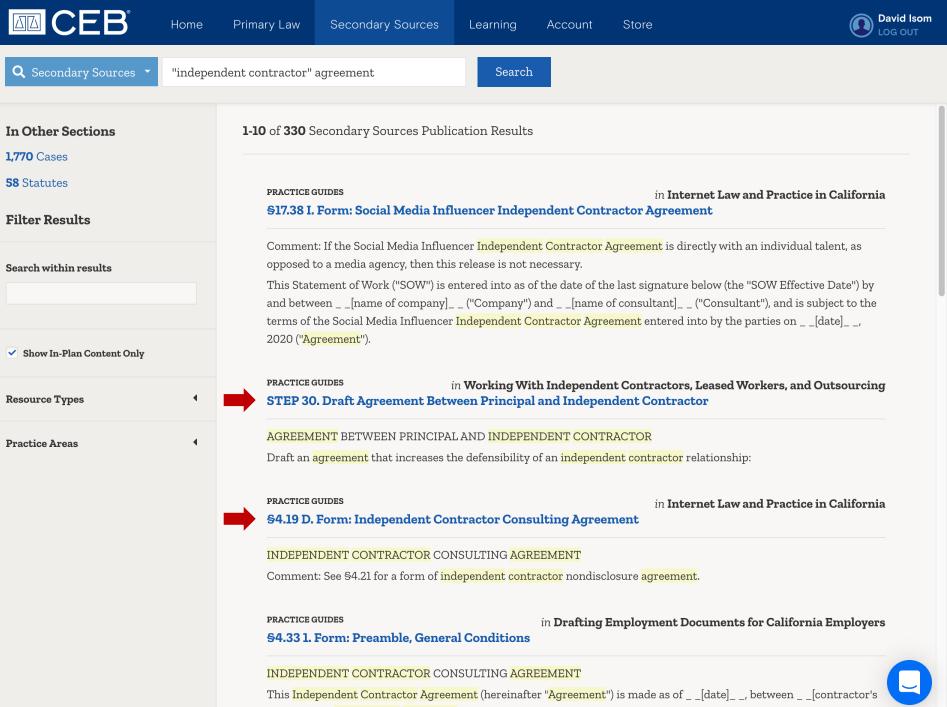




Amazon and the Exploding Laptop: Online Marketplaces May Become Strictly Liable in California

Maureen Mason August 21, 2020

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Litigation Practice & Procedure		
Personal Injury		
Privacy & Information Security		
Real Property		
State & Local Government		
Trusts & Estates		
Workers' Compensation		



name]__, an independent contractor ("Contractor"), and _ [principal's name]_ ("Company").





Q Secondary Sources

"independent contractor" agreement

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- ▶ 1 Copyright and the DMCA
- ▶ 2 Patents and Trade Secrets
- 3 Domain Names and Trademark Issues
- 4 Human Resources
 - ▶ I. EMPLOYEES AND EMPLOYMENT ISSUES
 - ▼ II. INDEPENDENT CONTRACTORS
 - \$4.13 A. Overview of Independent Contractor Issues
 - B. Classification of Independent Contractors

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- E. Independent Contractor Nondisclosure Agreement
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- ▶ 13 Software Development Agreements
- ▶ 14 Content Clearances, Licensing, and Fair Use

- 4 Human Resources
 - Internet Law and Practice in California

\$4.19 D. Form: Independent Contractor Consulting Agreement

Click to Download Form

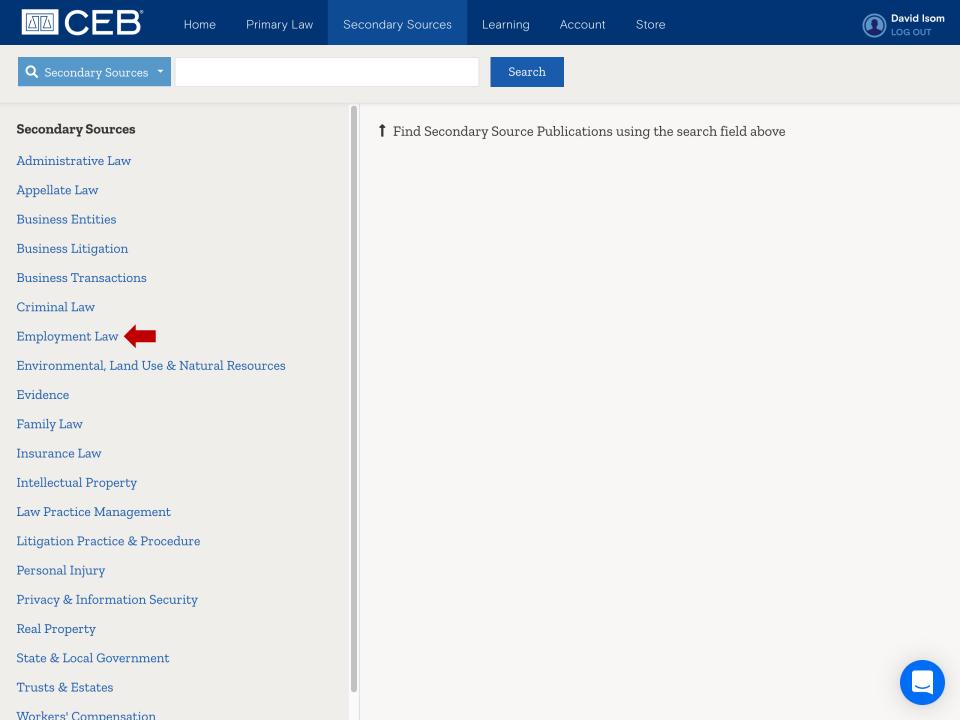
INDEPENDENT CONTRACTOR CONSULTING AGREEMENT

This Independent Contractor Consulting Agreement (this "Agreement") is made as of _ _[date]_ _, between _ _[name of company]_ _, a _ _[specify entity, e.g., California corporation]_ _ ("Company"), and the person or entity identified as "Consultant" on the signature page of this Agreement ("Consultant").

NOW, THEREFORE, for good and valuable consideration, the receipt and sufficiency of which is hereby acknowledged, the parties agree as follows:

1. SERVICES. Company hereby retains Consultant to perform the following services (the "Services"): _ _[List or describe services as specifically as possible. The services can be more specifically described in an attached exhibit if necessary.]_ _

Comment: The description of the services should be as precise as possible and should avoid the use of general terms such as "and such other services as may be added from time to time" or "such services as directed by the appropriate employees of Company" to lessen the risk of potential reclassification of the independent contractor as an employee.







Search



Q Secondary Sources -

Secondary Sources

Employment Law

- Advising California Employers and Employees
- ▶ California Wage and Hour: Law and Litigation
- Drafting Employment Documents for California Employers
- Employee Leave Laws: Compliance and Litigation
- Employment Damages and Remedies
- ▶ Handling a Wrongful Termination Action
- Working With Independent Contractors, Leased Workers, and Outsourcing
- Wrongful Employment Termination Practice: Discrimination, Harassment, and Retaliation

† Find Secondary Source Publications using the search field above





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2 Immigration Issues in Hiring	James E. Hart	
▶ 3 Employment Contracts	Douglas A. Wickham	
▶ 4 Independent Contractors	Matthew J. Sharbaugh	
 5 Leased Employees 	Meredith Snyder	
 6 Disability Accommodation 	2 Immigration Issues in Hiring	
 7 Employee Defection and Trade Secrets Protection 		
 8 Compensation and Equity Programs 	Amanda S. Paquet	
 9 Employee Handbooks; Posting and Training Requirements 	3 Employment Contracts	
 I0 Employee Evaluations and Discipline 	Margaret Hart Edwards	
 Il Leaves of Absence and Termination 	Margaret Hart Edwards Daniel J. Cravens	
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4 Independent Contractors

\$4.1 I. INTRODUCTION TO INDEPENDENT CONTRACTORS

In California, a person who performs services for compensation for another (the principal) can be either an employee or an independent contractor. The principal-independent contractor relationship differs in both nature and consequences from an employer-employee relationship. An employer has certain control rights and a multitude of obligations regarding an employee that are not part of a principal-independent contractor relationship. Further, although employees are entitled to a variety of benefits and protections afforded by various laws, such as unemployment benefits, workers' compensation, and unpaid leave, independent contractors are not entitled to any such benefits based on the performance of services for the principal.

Whether a person is an employee or independent contractor is determined under three primary tests: the common law control test (see §§4.2–4.3), the ABC test (see Dynamex Operations W. v Superior Court (2018) 4 C5th 903), and the economic realities test (see §§4.4–4.5). The common law control test (also referred to as the usual common law rules) is used for federal and state tax purposes as well as for statutes that do not expressly apply a different standard. The ABC test is used for wage and hour claims in California courts. The economic realities test is used for most federal employment laws that are intended to protect workers' rights, such as the Fair Labor Standards Act of 1938 (FLSA) (29 USC §§201–219) and the

▶ California Wage and Hour: Law and Litigation

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Employment Law

 ${\color{black}\bullet}$ Drafting Employment Documents for California Employers

Advising California Employers and Employees

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- ► II. TESTS FOR INDEPENDENT CONTRACTOR STATUS
- ▶ III. DETERMINING WORKER'S STATUS
- ▶ IV. ENGAGING INDEPENDENT CONTRACTOR
- ▶ 5 Leased Employees
- ▶ 6 Disability Accommodation
- ▶ 7 Employee Defection and Trade Secrets Protection
- ▶ 8 Compensation and Equity Programs



BOOKS & TREATISES





Kenneth A. Adams, A Manual of Style for Contract Drafting (4th ed. 2017); LRC Reading Room <u>KF807 .A33 2017</u>

Lenné Eidson Espenschied, Contract Drafting: Powerful Prose in Transactional Practice (3d ed. 2019); LRC Reading Room <u>KF807</u> <u>.E84 2019</u>

George W. Kuney & Donna C. Looper, Legal Drafting in a Nutshell (4th ed. 2016); LRC Reference Reserve Materials <u>KF250.343 2016</u>; also available electronically via <u>West Study Aids</u>

Tina L. Stark, Drafting Contracts: How and Why Lawyers Do What They Do (2d ed. 2014); LRC Reserve Study Aid <u>KF807 .S73 2014</u>

Treatises and practice guides



David C. Burgess et al., Drafting Business Contracts: Principles, Techniques, & Forms (revised 2019); LRC Reading Room <u>KF801</u> <u>.D72</u>; also available electronically via <u>CEB OnLaw Pro</u>

Robert A. Feldman & Raymond T. Nimmer, Drafting Effective Contracts: A Practitioner's Guide (2019, <u>Westlaw</u>)

Vladimir R. Rossman & Morton Moskin eds., Commercial Contracts: Strategies for Drafting & Negotiating (2020, <u>Westlaw</u>)

Peter Siviglia, Commercial Agreements: A Lawyer's Guide to Drafting and Negotiating (2019, <u>Westlaw</u>)

Tina L. Stark ed., Negotiating and Drafting Contract Boilerplate (2019, <u>Lexis</u>)





- Don't start from scratch—there are many resources that can provide starting points
- Google is not a great starting point for contract drafting
- Contact a reference librarian for help





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