The Language of Trust

The Foundation for Exceptional Governance

Cindy Olmstead
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Trust Builds Commitment





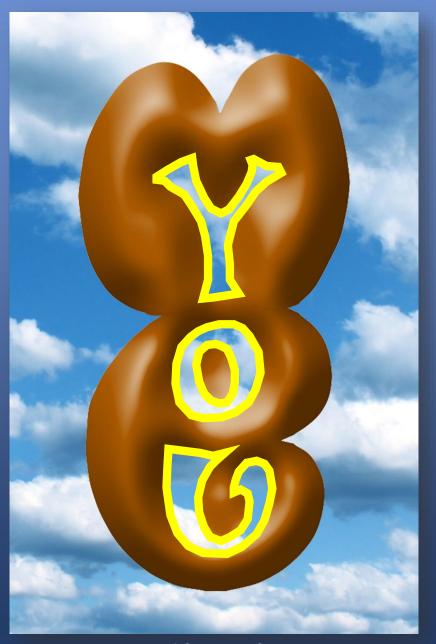


Trust Means Different Things To Different People



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Trust is based upon Perception Behaviors

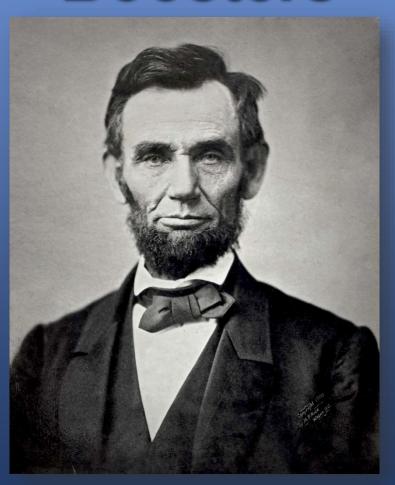


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Trust Boosters

Trust Busters

Trust Boosters



Trust Busters



The Trust Model

Trust Works! Four Keys to Lasting Relationships Blanchard, Olmstead, Lawrence

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"Demonstrate Competence"



of the value of th

"Act with Integrity"





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connected

"Care about Others"





Dependable

"Maintain Reliability"

DWYSYMD



Demonstrate Competence



- Expertise
- Performance
- Facilitation Skills

Bellevable

Act with Integrity



- Honesty
- Values
- Fair Process

Connected

Care about Others



- People Focus
- Communication
- Recognition

Dependable Maintain Reliability



- Responsiveness
- Accountability
- Organization

Trust on a Non Profit Board

- Board and Executive Director
 Relationship
- Board Members' Relationships
- Criticality of Trust
- Examination of Trust Components

Executive Director

A – Able

- Knows organization and its mission
- Brings experience,
 knowledge & expertise
- Prepared for meetings
- Sets Strategic direction

A – Able

- Meets goals
- Gets results through others
- Utilizes expertise to attain desired outcomes
- Knowledgeable about industry trends

Executive Director

B – Believable

- Models values of organization
- Makes decisions based on values
- Follows rules, policies
- Maintains equitability
- Ethical

B – Believable

- Models values of organization
- Makes decisions based on values
- Follows rules, policies
- Transparent & equitable
- Ethical

C - Connected

- Share concerns
- Listen to community (not staff)
- Take genuine interest in board members and ED
- Praise (thank you notes, emails, phone calls, coffees)
- Provide private and public acknowledgement

Executive Director

C - Connected

- Personal interest in Board: Knows members' strengths, skills and interests
- Listens to concerns
- Provides feedback
- Recognizes contributions both publically and privately
- Keeps professional relationship

Executive Director

D – Dependable

- Follows through with commitments
- DWYSYWD
- Responds in timely manner to requests/information
- Shows up on time and ready to do business

D – Dependable

- Follows through with commitments
- DWYSYWD
- Responds in timely manner to requests/information
- Gets
 materials/information to
 board as requested

Trust Continuums and Perceptions

Relationship with Executive Director
 Buddy/Buddy Impersonal/Distant/Hands
 Off

Trust Works!