EXECUTIVE SUMMARY

The Division of Mission and Ministry accomplished a number of strategic goals during the 2017-18 academic year. These included multiple new initiatives as well as the enhancement of many established offerings. Highlights of our work this year include:

- **Ministry Center.**
  After multiple years of concentrated effort, we are on the verge of completing the $6.5 million fund raising goal for the new Ministry complex. Simultaneously, we oversaw the design and construction planning for the new facility and began to develop a comprehensive programming plan for the new space. Groundbreaking for the Center will begin in summer of 2018 with the opening scheduled for fall of 2019.

- **Fifth National Encuentro of Hispanic/Latino Ministry.**
  After more than a year of participating in the Diocesan planning process, on October 21st USD hosted the Diocesan Encuentro, welcoming to campus more than 250 leaders in parishes throughout San Diego and Imperial Counties for a day of discernment regarding how the Church might better respond to the growing presence of Hispanic/Latino members in our parishes and dioceses. As a result of the University’s engagement in the process, and after our own reflection regarding how our ministry program can more effectively serve our Hispanic/Latino students, we created a new retreat titled Encuentro Espiritual (Spiritual Encounter). Held in Tijuana, Mexico, in partnership with a parish young adult group with whom we have a long relationship, and conducted entirely in Spanish, the retreat focused on the theme of Missionary Discipleship. Fourteen USD students joined with the 20 youth from the parish for a weekend of prayer, faith-sharing, Eucharist and fellowship.

- **Setting the Standard Symposium.**
  On February 1st, Mission and Ministry hosted the inaugural Setting the Standard Symposium. Designed to catalyze meaningful dialogue around what it means to set the standard for an engaged, contemporary Catholic university (as called for by the University’s Vision Statement), the symposium included a lecture for faculty, staff and administrators as well as a breakfast for student leaders. Dr. Miroslav Volf, the Henry B. Wright Professor of Systematic Theology at Yale University Divinity School, served as the keynote speaker for both gatherings, exploring themes from his recent book *Flourishing: Why We Need Religion in a Globalized World*. 56 attended the faculty keynote with more than 140 student leaders participating in the breakfast. Dr. Volf also presented his reflections on the Christian articulation of human flourishing at the 25th annual All Faith Service, held on the same day, and attended by more than 300 faculty, staff, administrators and students.

- **Increased engagement with First Year Students.**
  Through a variety of programmatic offerings, we exceeded our goal of increasing our engagement with first year students by 10%. This year’s Pre-Orientation Retreat was attended by 84 students, an increase of 20 over last year’s version of the same retreat. Likewise, this year’s First Year Retreat was attended by 49 students, an increase of 14 compared to the same retreat in 2016. Between these two programs, we served 133 students, an increase of 34%. Across all our programs, we served approximately 400 first year students, an increase of more than 100 students (25%). Growing attention to first and second year students is among the priorities articulated in the University Ministry Strategic Plan (see Appendix A).

- **Half Time.**
  Offered in partnership with the Career Development Center exclusively for sophomore students, Half Time is designed to support second year students in exploring the purpose and direction of their lives. The program involves a variety of self-awareness activities and personality inventories (such as the Meyers Briggs and StrengthsFinder), reflection, service, skill development, social events and the creation of an action plan to guide the students through choosing a major as well as decisions related to study
abroad, internships, graduate school and the start of the job search. Our goal this year was to expand participation in the program by 25%. With 23 students participating, compared to 18 in 2016-17, we exceeded that goal.

- **Women’s Retreat.**
  Throughout the academic year, a group of female students met every two weeks, sharing faith, growing in friendship and learning more about their identity as women of faith. This women’s spirituality group mirrors the men’s group that has been meeting weekly for six years; it also served as the foundation for University Ministry’s first Women’s Retreat. Offered in May, the retreat drew 20 students for a weekend which combined different forms of prayer with reflections on friendships, romantic relationships, self-care, being God’s beloved and being women of God. More women were interested in participating than we had capacity to accommodate; this robust response indicates a need and opportunity to continue, and expand, the program in future years.

- **Online Advent Calendar.**
  With the support of University Relations, we created and launched the first ever USD online Advent calendar. Similar to a traditional Advent calendar, the online version allowed students, faculty, staff, administrators, parents, alumni and friends to explore the beauty and meaning of the Advent season at USD. Each day, additional content was released including dynamic video reflections, Advent hymns, stunning photography, prayers, scripture reflections and poems. Well-loved USD holiday celebrations such as Lessons and Carols, the Alumni Christmas Mass, the Our Lady of Guadalupe Mass and the Candlelight Mass were featured, allowing those unable to visit campus the opportunity to reconnect with these important traditions. In order to facilitate ongoing engagement with the calendar, people were invited to register to receive a daily email that contained a link to that day’s calendar content as well as a reflection on the scripture readings for the day; these emails were sent to more than 1,400 individuals.

- **Christmas Tree Lighting Ceremony.**
  In collaboration with colleagues from across campus, we helped plan and implement the first ever USD Christmas Tree Lighting Ceremony. The large tree was strategically placed at the apex of the new Paseo de Colachis, adjacent to The Immaculata and visible throughout much of campus. On November 28th, University Ministry and University Events coordinated a ceremony during which the tree lights were first turned on, the tree was blessed, President Harris and student leaders spoke and the 300 students and community members in attendance lit hand-held candles symbolizing our call to participate in light overcoming darkness. Torero Program Board co-sponsored the event and planned their Winter Wonderland social evening for immediately thereafter. The tree then remained in place, decorated and illuminated, throughout the month of December.

- **Discover Discernment Retreat.**
  With funding provided by a grant from the Network for Vocation in Undergraduate Education, we designed and implemented the Discover Discernment Retreat. Offered in January at Prince of Peace Abbey in Oceanside, the gathering drew 11 students for a four day experience focused on vocation, vocational discernment and the big questions of identity, meaning and purpose. Participating students were given time to reflect on three guiding questions: Who am I? Whose am I? And who do I want to become? Likewise, participants were provided with practical tools and techniques for discernment as well as individualized accompaniment in discerning their most important callings. The retreat included a wide variety of exercises and prayer experiences, including silence, as a way of fostering the students’ reflection.

- **Support of Jewish Student Union.**
  University Ministry continued to work closely with and support the work of the Jewish Student Union. This year, in addition to the annual Sukkot display (commemorating the Festival of Booths or Tabernacles) and the Seder meal, we also collaborated to host a screening of NOT the Last Butterfly.
Held on October 4th, the event including a special viewing of the award-winning documentary movie followed by an opportunity for participants to be part of a world-wide effort to remember and memorialize the 1.5 million children who perished in the Holocaust. The evening served as a powerful call to action through the arts, using the lessons of the Holocaust to discuss the dangers of hatred and bigotry. More than 250 people attended. In addition to University Ministry, the event was co-sponsored by the College of Arts and Sciences, Hillel San Diego, the Changemaker Hub and the Joan B. Kroc Institute for Peace and Justice. Additionally, in October, our Theology on Tap session for graduate and law students focused on the theme of “Tikkum Olam” and featured USD Law Professor Rick Barton reflecting on the Jewish perspective on social justice.

- Outreach to Sororities.
  During the 2017-18 academic year, University Ministry made outreach to members of sorority life a priority. Students who belong to these organizations were intentionally and specifically invited to a Sunday night Mass in Founders Chapel and the collection that night was dedicated to one of their major philanthropic organizations. Sorority members were then invited to join us for one of our regular Tijuana Day Trips in December. That day long experience was reserved only for female students and focused on conversations with members of a parish young adult group on the reality of being a woman today. Females from both communities shared experiences on the challenges and joys in their lives as well as their hopes for the future. Following the day, University Ministry staff members continued to reach out to sorority members to offer support as well as invitations to our upcoming programs. A particular effort was made to ensure these students knew about and could apply for the Spring Search Retreat.

- Catholic Charities Rachel’s Night Shelter.
  In response to growing interest among our students, we significantly expanded our Rachel’s Night Shelter program. During 2017-18 we hosted 10 evenings at the shelter (compared to 7 the previous year), affording 70 students (up from 31 previously) the opportunity to have a meaningful experience of service and solidarity with the residents of this Catholic Charities shelter for homeless women. This partnership was featured in the Summer 2018 edition of USD Magazine.

- University Ministry Scholars.
  Working closely with the Office of Financial Aid, we helped create a new scholarship program aimed at incoming Catholic students who have demonstrated substantial participation in faith and community service activities. In the fall of 2018, we will welcome our first cohort of University Ministry Scholars into a four-year, developmental faith and leadership formation program. This program will guide them to increasingly responsible leadership roles in University Ministry and across campus as well as include a focus on their vocational discernment. 25 students will participate the first year with approximately that many more joining each subsequent year until we reach our target of 80 total UM Scholars. This new scholarship helps the University accomplish the goal of recruiting and attracting more students who identify as Catholic. Moreover, it provides University Ministry with new opportunities for supporting the spiritual growth and leadership capacity of students in a more intentional, long-term way.

- Partnership with Athletic Department.
  With the goal of deepening our connection to and impact with student athletes, we identified a University Chaplain to work closely with the football team, the men’s basketball team and the baseball team. Moreover, we continued to offer a faith sharing group especially designed for student athletes; these efforts allowed us to engage directly more than 100 student athletes. In addition, representatives of Mission and Ministry attended and presented at all-staff meetings for the Athletics Department, sharing information about what our division offers to all of the coaches and administrators in the department.
• **Collaboration with Admissions.**
During the 2017-18 academic year Mission and Ministry continued to support the work of Undergraduate Admissions with a particular concern for promoting the university to Catholic families and/or prospective students from Catholic high schools. In March, we implemented an overnight experience for Catholic students. The program included an afternoon of faith sharing and community development activities, including extended opportunities to speak with current USD students, thereby offering the prospective students a sense of the ministry opportunities available on campus. The afternoon concluded with Mass in Founders Chapel followed by an ice cream social. In addition to this overnight, we also sponsored a “Come and See” day visit. Similar to the overnight experience, “Come and See” was focused on Catholic students and their families and provided them with the opportunity to hear directly from current students involved in our programs about their experience and to attend a Sunday evening Mass in Founders Chapel. Finally, as in the past, we cooperated to host a booth at the Los Angeles Religious Education Congress to promote USD with a particular focus on our Catholic mission and identity.

• **Summer Faith Formation Challenge.**
During the summer of 2018, 23 students participated in the University Ministry Faith Formation Challenge. This new initiative challenged the students to continue growing in their faith during the summer months by attending Mass each Sunday, praying individually each day, receiving the Sacrament of Reconciliation, reading *The Holy Longing* by Fr. Ronald Rolheiser and contributing a reflection to a blog. Upon their return to campus in September, the students will be invited to a lunch-time conversation to share more of their reflections on the experience. This approach was adopted to support the faith development and spiritual growth of students regardless of their geographic location.

• **Mission Integration Institute.**
Working closely with the Division of Student Affairs, we implemented the sixth Mission Integration Institute. This year’s gathering attracted participants from a diversity of Catholic Universities across the country as well as from Australian Catholic University. The 4 ½ day institute assists entry-level to mid-career professional administrators working in Catholic institutions of higher education in developing a deep understanding of the history, mission and purpose of Catholic higher education. Other emphases of the institute include fostering an understanding of faith and spirituality on Catholic campuses; how contemporary social and moral issues manifest themselves in such campus communities; and how this generation of college students study, work and recreate.

• **Fundraising for Search Retreat.**
With the support of University Relations, we continued our fundraising efforts for the Search Retreat, the purpose of which is to endow the retreat so that students may participate regardless of their ability to pay the registration fee. By reaching out to the alumni who have participated in the retreat over the past twenty years, as well as their parents, we have raised more than $20,000.

In addition to these newly developed initiatives, several continuing programs continued to achieve noteworthy success during the 2017-18 academic year. These include:

• **Students for Life** and, especially, **L.I.F.E. Week.** A University Ministry sponsored and advised student organization dedicated to promoting the dignity of human life and educating the campus community about the consistent ethic of life, Students for Life participated in a number of community events, hosted multiple campus-wide service events and sponsored the annual L.I.F.E. (Living Is For Everyone) Week. The various events of L.I.F.E. week directly engaged approximately 400 students and included a number of passive displays that were seen by innumerable more. This year’s focus included drug and alcohol abuse prevention, human trafficking, mental health, abortion and homelessness. As a part of the week, Students for Life brought to campus two nationally-known speakers, hosted representatives from our
local Catholic Charities and created more than 150 care packages for survivors of human trafficking as well as 400 lunches for homeless persons served by St. Vincent de Paul.

- **Graduate and law ministry.**
  We continued our efforts to support graduate and law students, highlighted by a remarkable collaboration with the School of Nursing. Across the year, we facilitated four Saturday mobile clinics for our partner communities in Tijuana staffed by nursing students and professors. These clinics provided basic health education and screening to more than 100 Mexican families. A second highlight of graduate and law student ministry were the monthly Theology on Tap sessions. This year’s gatherings were especially meaningful in that we customized the sessions to address areas of special concern for each graduate school. We also hosted Dr. Harris and Provost Gail Baker as speakers for one of the sessions. By inviting a current graduate student to co-host each Theology on Tap gathering, we continue to foster greater enthusiasm and participation across all the graduate schools and programs. A final highlight of our graduate and law student ministry offerings is the Silent Retreat held in November and attended by 10 students.

- **RCIA and Confirmation.**
  During the 2017-18 academic year, five students were baptized and/or otherwise formally initiated into the Catholic Church and another 12 students received the Sacrament of Confirmation. The preparation processes for both RCIA and Confirmation was intentionally crafted to support the spiritual development of college students, fostering their understanding of the Catholic tradition and their relationship with Jesus. Likewise, both groups participated in a mystagogy experience, reflecting on their experience of receiving the Sacraments and how they may continue to grow in faith in years to come.

- **Immersion experiences.**
  Our monthly Tijuana Day Trips continue to be popular with a wide range of students. In sum, 110 students were able to spend a day in Tijuana, assisting with a work project, developing relationships with various community partners, learning about the reality of the U.S./Mexico border and immigration and praying about the experience. These monthly, day trips were complemented by a week-long experience during spring break as well as by the East Los Angeles immersion held during fall holiday and the San Diego immersion held in January.

- **Thriving in Business.**
  Through this focused engagement with the School of Business, 173 students participated in an interactive presentation and conversation focused on the role of values and faith in professional and personal success.

- **The continued excellence of Founders Chapel Choir.** Comprised of approximately 40 students, the Founders Chapel Choir led our campus community in prayer at a large number of Sacramental celebrations and other sacred moments. In addition to offering high quality liturgical music, the Choir also engaged in several outreach and service events (i.e., singing at the women’s prison and the psychiatric hospital) and provided the members a supportive, healthy community of faith.

- **Plentiful opportunities for students to serve as liturgical ministers.** Through learning about and serving in the roles of Eucharistic Minister, Lector, Altar Server and/or Minister of Hospitality, we have formed and prepared approximately 85 students to contribute to parish leadership in the future.

- **Ongoing attention to marketing and promotion,** especially to students not already involved in University Ministry programs, utilizing both new technologies as well as traditional flyers and posters.
On Friday, February 2, 2018, 140 student leaders gathered for a special breakfast presentation from Dr. Miroslav Volf from Yale University Divinity School on the theme of “What is a life worth living?”

More than 300 students and other community members attended the first ever USD Christmas Tree Lighting Ceremony.
SUMMARY OF PROGRAMS

**Liturgy and Liturgical Celebrations**

**Mass of Welcome:** September 3, 2017  
2,700 Participants

**Mass of the Holy Spirit:** September 14, 2017  
500 Participants

**All Faith Service:** February 1, 2018  
350 Participants

**Law School Graduation Liturgy:** May 18, 2018  
225 Participants

**Graduate School Graduation Liturgy:** May 25, 2018  
275 Participants

**Baccalaureate Mass:** May 26, 2018  
2,100 Participants

**Daily Mass and Sacrament of Reconciliation:** Daily at 12:15 p.m.

**Mass for Peace:** Every Wednesday at 9:00 p.m.

**Communal Penance Services:** December 11, 2017 and March 19, 2018  
250 Participants at each

**Red Mass:** October 2, 2017  
145 Participants

**Homecoming and Family Weekend Mass:** October 14, 2017  
440 Participants

**Alumni Christmas Mass:** December 16, 2017  
275 Participants

**Our Lady of Guadalupe Mass:** December 10, 2017  
750 Participants

**Mid-Year Graduation Mass:** December 15, 2017  
270 Participants

**Mass for Cesar Chavez and Farm Workers’ Movement:** March 21, 2018  
125 Participants

**Opus Dei Evening of Recollections:** Once a month

**Trustee Masses:** Three times per year

**Holy Hour (Adoration and Praise and Worship):** Three times per semester  
59 Participant
Founders Chapel Choir
40 Students

Liturгical Ministers
85 Students

42 Weddings and Preparations for Marriage

29 Baptisms

On September 14, 2017, Bishop Robert W. McElroy presided at the Mass of the Holy Spirit, a tradition at Catholic colleges and universities dating back to the first European universities in the Middle Ages. During the liturgy we ask for the inspiration, guidance and presence of the Holy Spirit on all our campus activities throughout the year.
**Retreats**

**Pre-Orientation Retreat:** August 29 – 31, 2017  
84 Participants  
20 Student leaders

**First Year Student Retreat:** October 27 – 29, 2017  
49 Participants  
16 Student leaders

**Senior Seminar:** February 2 – 3, 2018  
35 Participants

**Silent Retreat:** October 27 – 29, 2017  
10 Participants

**Fall Search Retreat:** November 3 – 5, 2017  
56 Participants  
53 Student leaders

**Half Time Retreat:** January 24 – 26, 2018  
23 Participants

**Discover Discernment Retreat:** January 24 – 27, 2018  
11 Participants

**Men@USD Leadership Retreat:** February 16 – 18, 2018  
19 Participants  
4 Student Leaders

**Lenten Retreat:** February 14 – March 20, 2018  
39 Participants

**Spring Search Retreat:** April 13 – 15, 2018  
80 Participants  
74 Student leaders

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*Spring Search Retreat.*
SERVICE AND SOCIAL JUSTICE

Rachel’s Women’s Center: September 21, October 16, November 16 and 30, 2017 and February 15, March 5, 15 and 21, April 19 and May 7, 2018
In partnership with Catholic Charities and their downtown shelter for homeless women, USD students prepare a meal and spend time visiting with the clients of Rachel’s Women’s Center. Each evening concludes with reflection and prayer.
70 Participants

East Los Angeles Immersion Experience: October 19 – 22, 2017
Offered during the fall holiday weekend, this immersion experience connects USD students with Dolores Mission Parish in the Boyle Heights neighborhood of Los Angeles. In addition to assisting with the parish’s various outreach programs, the students stay in the homes of parishioners, learn about the founding and ongoing work of Homeboy Industries (a well known nonprofit agency designed to promote the rehabilitation of formerly incarcerated gang members) and engage in daily prayer and reflection. The immersion experiences offered by our department are designed to help participants go deeper in their faith and make an enduring commitment to social justice.
14 Participants

San Diego Immersion Experience: January 15 – 19, 2018
Created to support the University’s strategic plan, especially the Anchor Institution strategic pathway, this local immersion focuses on issues of hunger, homelessness, affordable housing, veterans’ services and access to healthcare. Like our other Romero Immersion programs, this immersion is based on the values of social justice, spirituality, solidarity and simplicity. Participating students spent the week engaged in relationship building, service, education, reflection and prayer. The group stayed at Our Lady’s School, a Catholic elementary school in Barrio Logan, and worked closely with Catholic Charities and Father Joe’s Villages.
6 Participants

Tijuana Spring Break Immersion Experience: March 23 – March 29, 2018
An extended encounter with the people of Tijuana, this immersion includes shared worship and prayer moments, service activities, cultural experiences, home-stays and educational workshops. Poverty, migration, global economics, trade, sustainability and community development are among the issues considered.
17 Participants
6 Student leaders

Tijuana Day Trips
Through service projects organized by and for the San Eugenio Parish and Community Center, sponsored by the Missionary Oblates of Mary Immaculate, USD students experienced the reality of Tijuana.

September 16, 2017: 16 Participants
October 7, 2017: 12 Participants
October 14, 2017: 16 Participants
November 11, 2017: 17 Participants
December 2, 2017: 10 Participants
February 24, 2018: 10 Participants
March 3, 2018: 17 Participants
April 21, 2018: 8 Participants
May 5, 2018: 4 Participants
110 Total Participants
During each of the 9 Tijuana Day Trips we offered this year, USD students spent time getting to know our neighbors, especially members of San Eugenio Parish. In September, our group visited with the children enrolled in the parish’s catechesis classes.

Each Tijuana Day Trip includes a visit to the U.S./Mexico border, discussion of migration issues through the lens of Catholic Social Thought, group reflection and time for individual prayer.
The East Los Angeles Immersion Trip took place October 19 – 22, 2017. In addition to learning about the work of Fr. Greg Boyle and Homeboy Industries, the participating students engaged in a variety of service activities, including making breakfast for homeless individuals and families on skid row.

San Diego Immersion: January 16 – 19, 2018
**Faith Formation**

**RCIA Sacraments of Initiation:** April 8, 2018
- 2 students baptized
- 3 students received into full communion with Catholic Church

**Sacrament of Confirmation:** April 22, 2018
- 12 students

**Spirituality is Served Community Dinners**
- September 17, 2017: Community, Church and You! (59 participants)
- October 3, 2017: Instruments of Your Peace: Changemaking in the Way of St. Francis (85 participants)
- November 7, 2017: Eucharist as Thanksgiving (62 participants)
- February 13, 2018: Beyond Swiping and Hooking Up: Dating and Relationships (64 participants)
- March 13, 2018: Vocation, Education and Advocacy (53 participants)
- April 5, 2018: Interfaith Passover Seder Meal (43 participants)
- April 24, 2018: Human Trafficking (52 participants)
- 418 total student participants

**Faith Sharing Groups**
We formed and facilitated a faith sharing group in each residence hall on campus, as well as specially designed groups for student athletes, male students and female students. Facilitated by a University Chaplain, University Minister or Resident Minister, these groups met weekly and involved prayer, sharing about life, discussion of a spiritual theme and/or Gospel text as well as a vibrant sense of community. On a regular basis, more than 120 students participated in one of these groups. In addition, groups were specially convened for student athletes (10 students) and for men (28 students) and women (6 students)

**Pastoral Care and Spiritual Companioning**
In addition to the programs and liturgies sponsored by the Division, staff members are available for intentional, one-on-one conversation with students. These conversations include informal, spontaneous meetings designed to help students process a particular issue or concern as well as more structured and regular meetings which take place bi-weekly or monthly. In both forms, the pastoral care is intended to help students reflect on where God is moving in their lives by offering a compassionate presence and committed listening.

- August: 64 hours
- September: 193 hours
- October: 191 hours
- November: 153 hours
- December: 135 hours
- January: 93 hours
- February: 222 hours
- March: 207 hours
- April: 220 hours
- May: 127 hours
- Total: 1,605 hours

**Other Programs and Activities**
Los Angeles Religious Education Congress: March 16 – 18, 2018
- 4 Students
- 12 Staff members
**Life Week**

**Drug and Alcohol Abuse Prevention:** 39 participants at presentation by nationally known speakers John Redman (Californians for Drug Free Youth) and Tony Hoffman (former BMX rider, current U.S. Olympic Coach)

**Human Trafficking:** 57 participants at dinner event featuring Nadine Toppazada from Catholic Charities and Emily Pasnak-Lapchick, USD graduate student. 50 care packages for survivors of trafficking were created by those who attended the event.

**Mental Health Fair:** 153 students participated in a variety of educational activities and experiences designed to support students in caring for their mental health.

**Praying for Life:** 85 participants at Rosary for Life and Mass for Peace focused on life issues.

**Homelessness:** 60 students made more than 400 bag lunches for St. Vincent de Paul.

**Abortion:** 17 students participated in the 5k Run/Walk for Life to benefit Turning Point Pregnancy Resource Center.

**Photo Contest:** 45 students submitted photos that conveyed the dignity of life.

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20 students participated in the first Women’s Spirituality Retreat in May.
The Men@USD Leadership Retreat was held February 16 – 18, 2018. The experience is designed to support and challenge our male students to reflect critically on their identity as men and as leaders and to align their actions more closely with their values and beliefs.

More than 250 students attended The Butterfly Project, an evening of education cosponsored by, among others, University Ministry and Hillel San Diego.
**Partnership with Diocese**
School Teachers Day of Reflection: August 15, 2017
350 participants
V Encuentro: October 21, 2017
250 participants
Academy of Our Lady of Peace Junior Retreat: January 9 – 10, 2018
250 participants

**Collaboration with Frances G. Harpst Center for Catholic Thought and Culture**
Lessons and Carols: December 9 and 10, 2017
Bishop Fernand Cheri, OFM: March 21, 2018
11 students at lunch for student leaders
55 faculty, staff and student participants at keynote presentation

**Collaboration with Student Support Services**
Presentation to Summer Bridge Students: August 29, 2017
80 participants

**Collaboration with Career Development Center**
Impact Career Fair: October 26, 2017
Careers with a Conscience: April 11, 2018
Senior Seminar
Half Time
Representation on hiring committee for Associate Director

**Collaboration with School of Business: Thriving in Business**
November 30, 2017 and April 12, 2018
173 participants

**Collaboration with Division of Student Affairs**
Student Leader Dedication Ceremony: August 30, 2017
350 participants
Student Success Steering Committee
Hiring committee for Residential Life
Hiring committee for Counseling Center

**Collaboration with Changemaker Hub**
Dive into Changemaking Events: September 4, 2017
47 participants
Participation in Changemaker Fest

**Collaboration with Alumni Association**
Senior Salute, September 5, 2017: 309 participants
Representation on Alumni board
Alumni Christmas Mass: December 16, 2017
Prayer at Alumni Honors

**Collaboration with University Relations**
Representative on USD Magazine Advisory Board

**Collaboration With Human Resources**
Leadership Academy working group
GRADUATE AND LAW STUDENT MINISTRY

Theology on Tap
September 21, 2017: Community, 23 participants
October 19, 2017: Tikkum Olam: Repairing the World, 20 participants
November 14, 2017: Thanksgiving Lunch, 34 participants
February 15, 2018: The Catholic Church and the LGTBQ Community, 24 participants
March 15, 2018: Dinner with President Harris and Provost Baker, 22 participants
123 total student participants

Service Events for Graduate and Law Students
Tijuana Day Trips
Rachel’s Night Shelter

Silent Retreat
November 2 – 4, 2017
10 participants

Lenten Day of Recollection for Academy of Catholic Teachers
March 3, 2018
4 participants

Three times each semester, Theology on Tap gathers graduate and law students for an evening of reflection, community and discussion on a topic related to spirituality and faith.
**Faculty/Staff Prayer Breakfast**

Rev. John Dear  
“Blessed are the Peacemakers: Working for a New Culture of Nonviolence”  
October, 5 2017  
80 participants

Mary Frolich, RSCJ  
“Conversion to the Earth: A Sacred Heart Spirituality”  
February 20, 2018  
62 participants

**Faculty/Staff Twilight Retreats**

Erin Bishop  
“Gratefulness: Life as a Wholehearted Journey”  
November 2, 2017  
16 participants

Mark Peters  
“Deepening Joy in Our Lives”  
April 19, 2018  
30 participants

**Gratefulness Group**

Fall 2016 (October 17 – November 28, 2017)  
12-20 participants

**Orientations**

Various groups requested a presentation and/or discussion regarding the Catholic identity, mission, core values, history and heritage of the University as well as an explanation of Catholic spiritual, intellectual and moral traditions and their applications. These groups include:
- New Employee Orientations (monthly)  
- Fall Convocation for New & Transfer Student Convocation  
- Adjunct Faculty Orientation  
- New Faculty Orientation  
- Master of Science in Executive Leadership (MSEL)  
- Incoming football players orientation  
- New Graduate Assistants Orientation  
- Master of Science in Supply Chain Management  
- Resident Assistants  
- Scholastic Assistants  
- Academy of Catholic Teaching  
- Admissions Tour Guides

**Tours of Founders Chapel**

The tour includes the history and heritage of USD as well as an explanation of the art of Founders Chapel.

- September 2, 2017: 50 participants  
- October 19, 2017: 22 participants  
- February 16, 2018 (Grandparents Weekend) 100 participants  
- April 19, 2018 (THRS faculty members Karen Erlenbusch’s classes): 80 participants  
- May 17, 2018: 30 participants
25th ANNUAL ALL FAITH SERVICE
“Reaching Beyond Ourselves: Flourishing Together in a Globalized World”
February 1, 2018
300 faculty, staff and student participants

USD ALUMNI
Prayer at Alumni Honors

NETVUE PROGRAMMING GRANT
Discover Discernment retreat
January 24 – 27, 2018
11 participants

Let Your Life Speak Seminars
Held at various times throughout the year
15 faculty participants
8 staff participants

CENTER FOR CHRISTIAN SPIRITUALITY

Dr. Carole Eipers
“Pep Talks for Catholic Teachers: Encouragement, Support, Guidance”
Morning of Reflection for Educators in the Diocese of San Diego
August 15, 2017
500 participants

Our Lady of Peace Faculty/Staff Retreat
“Grateful Educators: Beauty, Goodness & Truth in Catholic Education”
November 6, 2017
250 participants

Erin Bishop
“Living Advent with Grateful Hearts”
Day of Reflection for Youth Ministers in the Diocese of San Diego
December 13, 2017
25 participants

Henri Nouwen Society
“Revolution of the Heart: The Counter-Cultural Spirituality of Henri Nouwen”
February 9 – 10, 2018
130 participants

Bunny Flick, RSCJ, Michael Lovette-Colyer, PhD, & Steve Sprinkle, PhD
“The Spirituality of Aging”
April 7, 2018
47 participants

6th ANNUAL MISSION INTEGRATION INSTITUTE
June 11 – 15, 2017
23 participants

Conducted entirely in Spanish and held in Tijuana, the Encuentro Espiritual was USD’s response to participating in the Diocesan Encuentro.
APPENDIX A

University Ministry Strategic Plan
UNIVERSITY MINISTRY

Mission Statement:
University Ministry is committed to promoting the integration of personal and informed faith, the principles and practice of Catholic Social Thought, and the knowledge and experience of Christian living for the entire USD community.

Vision:
We facilitate opportunities for students to feel an authentic sense of belonging; to explore, deepen and grow in their belief; and to become the people God has created them to be.

2016 – 2021 Strategic Plan:

1. Gather students for evangelization
   • Especially for Eucharist and other liturgical celebrations;
   • with particular attention to first and second year students;
   • and ongoing outreach to particular groups and populations.

2. Faith Formation
   • A positive experience of being a part of a Christian community;
   • vibrant relationship with Jesus;
   • an interior life and an expanded prayer life;
   • an active involvement with the poor and others on the margins;
   • a commitment to caring for our common home;
   • increased appreciation for richness and relevance of the Catholic tradition;
   • better understanding of the world’s religions.

3. Leadership Development
   • Understanding of and experience with servant leadership;
   • ability to make and keep commitments;
   • confidence in their ability to contribute to parish projects, endeavors and groups;
   • propensity to step forward to assist when appropriate.

4. Vocational Discernment
   • Understanding of vocation as calling;
   • particularly as the intersection of deep gladness and world’s great needs;
   • familiarity with the practice of discernment;
   • openness to church ministry, including vowed religious life, lay ministry and/or parish leadership.

5. Send students
   • Equipped with understanding of their particular gifts and talents;
   • prepared to take up servant leadership in parishes;
   • dedicated to a life-long commitment to solidarity;
   • and inspired to make the world more just, humane and sustainable.
APPENDIX B

Assorted Photos
On September 3, 2017, more than 2,500 people attended the Mass of Welcome, a highlight of New Student Orientation. The Mass concludes with a special blessing of the new students by their family members.

On the last Sunday of each semester, the Founders Chapel community celebrates a special candlelight Mass. This wonderful USD tradition allows us to give thanks for the blessings of the semester and to experience a vivid sense of Christ’s presence during the stress of finals.
Bishop Robert W. McElroy confirmed 12 members of our University community on April 22nd. An additional 5 students were baptized and/or received into full communion with the Catholic Church during the Easter season.

At each of our Masses, we encourage students to take on a variety of liturgical ministry roles. In addition to fostering their participation in our liturgies, we do this to prepare them for similar roles in their parishes after they graduate.
Held each August, the Pre-Orientation retreat connects first year students to the University Ministry community before the start of classes. It is designed around the theme of “Belong, Believe and Become!” A sunrise hike is one of the most beloved traditions during the retreat.

Close to 50 students are involved with Founders Chapel Choir, leading our community in prayer every Sunday night in Founders Chapel as well as at a large number of special liturgies held throughout the academic year.
Held October 27 – 29, 2017, the First Year Retreat offered 49 students the opportunity to engage more deeply with University Ministry and to reflect on the first few months of their USD experience.

Offered to graduate and law students, the Silent Retreat is held at Prince of Peace Abbey in Oceanside. It includes individual spiritual direction, communal liturgy and a variety of workshops on prayer and discernment.
The February Spirituality is Served Community Dinner focused on the theme of “Beyond Swiping and Hookups: Dating and Relationships.” Dr. Maureen Day from the Franciscan School of Theology was the keynote speaker and facilitated the discussion.

Three times per semester, undergraduate students are invited to Spirituality is Served. Thee catechetical gatherings provide an opportunity to present a component of the Catholic tradition.
The Search Retreat is held once each semester. Here, one of the small groups concludes their reflection time with a prayer. Between this year’s two retreat, more than 135 students had an intense experience of growing in relationship with Jesus in community.

One of the reasons the Search Retreat is so popular is the many dynamic student leaders who are deeply committed to it. These leaders spend the semester preparing for Search and praying for the participants while growing in their own faith.
Tijuana Spring Breakthrough, offered March 23 – 29, 2018, included homestay experiences. Pairs of our students spend two full days and nights living and sharing life with families of San Eugenio Parish.

As with all of the immersion experiences facilitated by our office, Tijuana Spring Breakthrough is focused on the four values of spirituality, social justice, solidarity and simplicity.